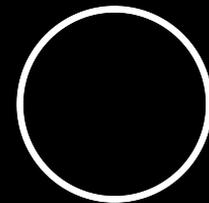


# Valo Corporate Presentation

**Barclays Global Healthcare Conference**

**March 9, 2021**



Valo



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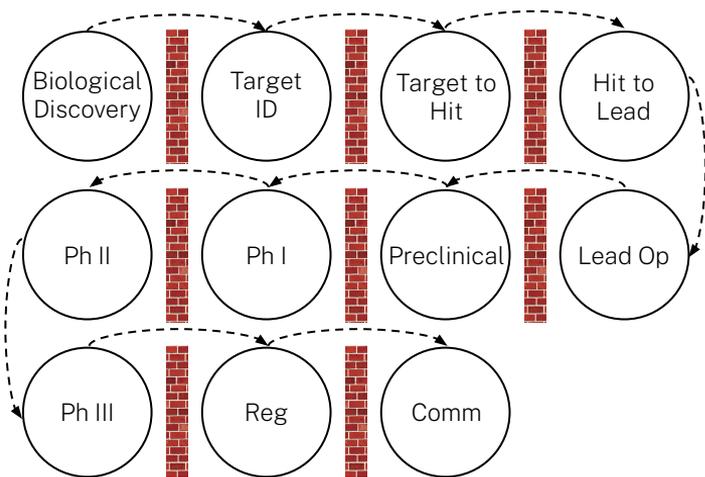
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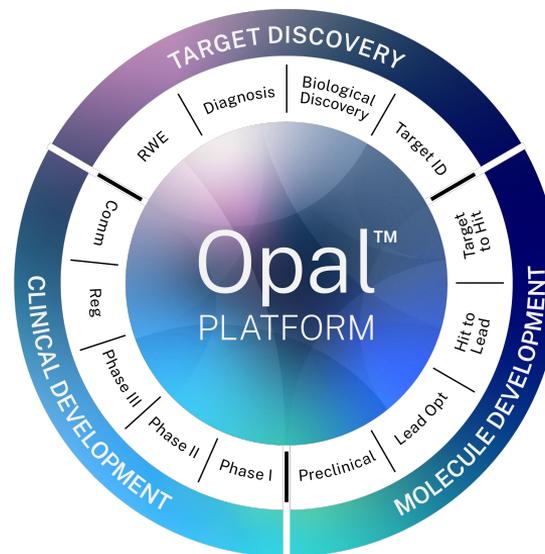
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Valo is a technology company that is building a new, integrated approach to developing drugs

## LEGACY BIOPHARMA MODEL

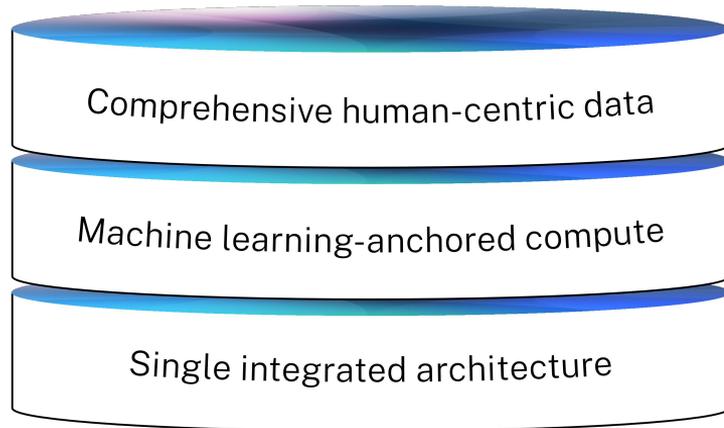
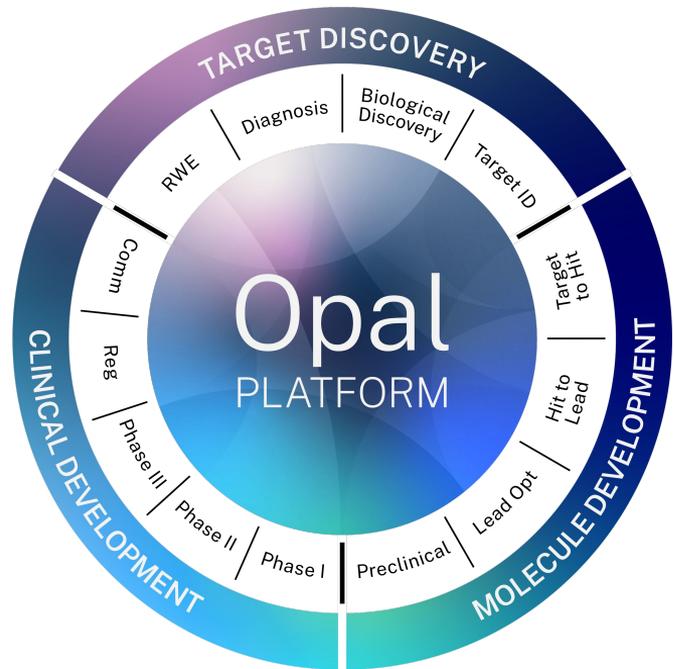


## VALO DRUG ACCELERATION MODEL



The legacy biopharma model is built on successes of decades ago.  
To usher in the next generation, to deliver what patients need:  
**We need a new model. Now.**

Valo's Opal platform is a fully integrated target discovery and drug development capability uniquely anchored on human-centric data and machine learning



Valo is building a **systems optimized drug development capability** with a **single unified architecture** founded upon world-class human data and machine learning anchored computation. Opal is a proprietary, integrated, end-to-end target discovery and drug development platform accelerated by a **self-reinforcing data→drug→compute flywheel**

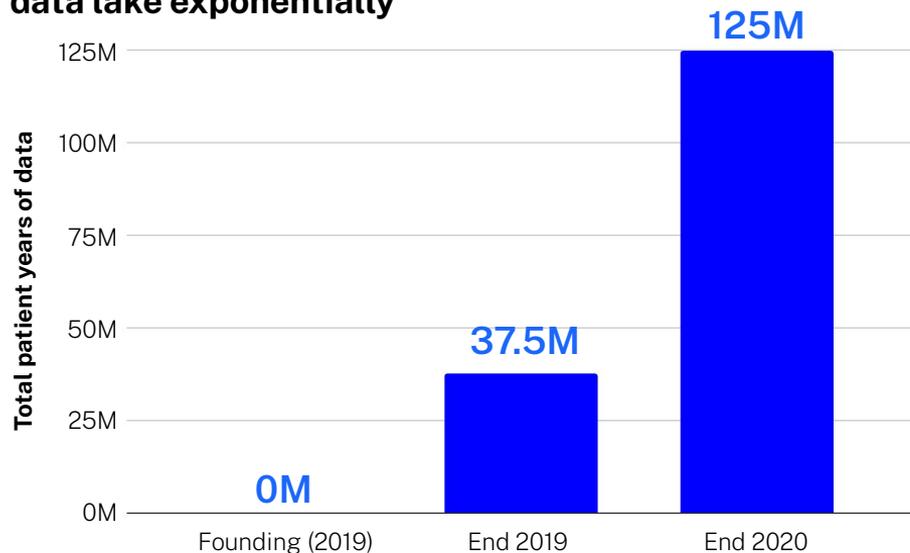
# Valo's high-density human-centric data lake is unique, comprehensive and self-reinforcing



**Over 125M patient-years of GDPR and HIPAA compliant data**

>7 million longitudinal patients with >15 years of continuous comprehensive data

## Valo has expanded its high-density human data lake exponentially



- **Unique data** sets coupling high quality, high density longitudinal data with large scale, deep multi-omic data
- **Three national scale data deals** with continuous updating
- **Near zero missingness rate** on patients
- **Integration of longitudinal and deep data** enables human-centric discovery and development
- **Self-reinforcing data model** to accelerate scale and impact

**>300K patients**

Tracked from healthy to neurodegenerative disease

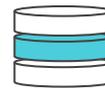
**>700K patients**

Tracked from healthy to cardiovascular disease

**>600K patients**

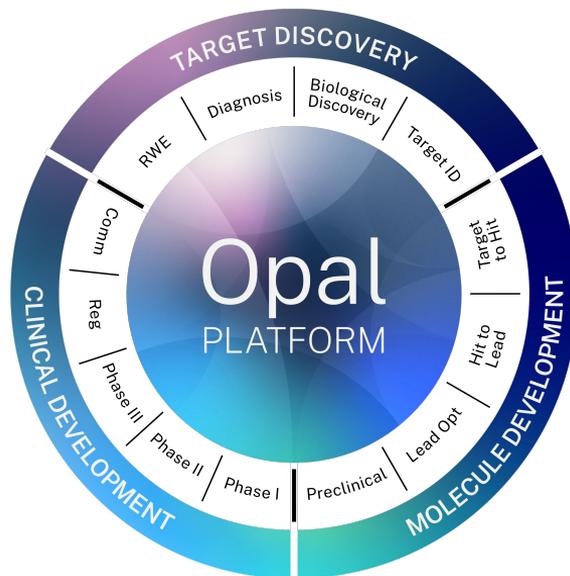
Tracked from healthy to cancer

Opal is a fully unified, end-to-end platform with applications across the entirety of the discovery and development paradigm



## TARGET DISCOVERY

Human data to identify human targets to treat human disease with **enhanced clinical development profiles** based on genotype-phenotype-causality linkages



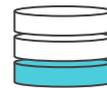
## CLINICAL DEVELOPMENT

Improve safety, efficacy, patient selection and disease selection for increased likelihood of success

## MOLECULE DEVELOPMENT

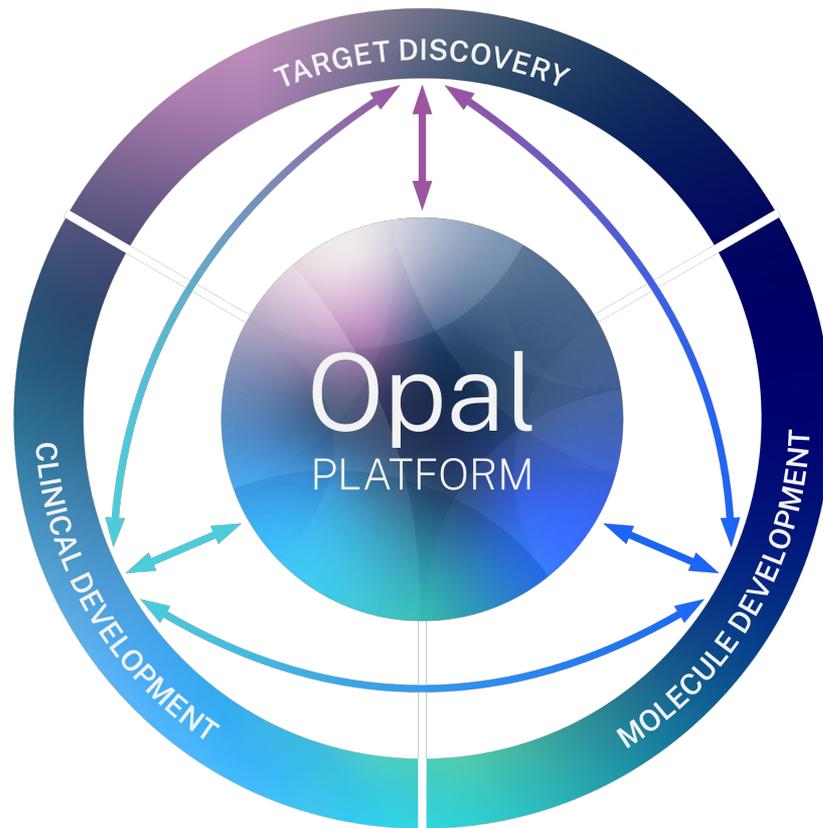
Active learning, **self-reinforcing, in silico - experimental platform** that rapidly iterates to design drugs, making targeted and specific small molecules 'engineerable'

# Opal is built on a single integrated architecture enabling end-to-end human-centric insights and connecting the phases of development



Opal programs are:

- Built on a **common data framework and analytics capability** shared throughout development
- **Accelerated by the integration of data** across the end-to-end drug development continuum
- Enabled by **continuous, consistent decision-making** based on risk-reward ratio and probability of success without human bias
- **Optimized for overall success, informed by human data**, regardless of program maturity
- **Bolstered by Opal's data → compute → drug flywheel** which improves the platform with every cycle



# Example platform validations: Opal has demonstrated an ability to substantially accelerate advancement of programs

## OPAL

New target identification in days  
*(CV and ND targets discovered and statistically validated in less than a week)*

New molecule identification in days  
*(7 hits on novel target in 100 person hours)*

Lead optimization in weeks  
*(0 to LO in 6-12 weeks)*

Biomarker discovery in months  
*(0 to novel Parkinson's biomarker in 2 months)*

vs.

Average of 6-12 months for typical target discovery using surrogates rather than humans

vs.

Average of 1-2.5 years to move from target to hit to lead candidate

vs.

Average of two years spent in lead optimization alone

vs.

Millions of person-hours to discover clinically relevant biomarkers

## INDUSTRY

Opal is engineered to develop first/best-in-class therapeutic programs across major disease areas, faster, at lower cost and with higher confidence

## Valo is actively developing a suite of preclinical programs across three therapeutic areas

### Neurodegenerative

- Application of patient data analysis to discover novel target hypotheses
- Multiple novel preclinical programs expected in 2021

### Oncology

- Acceleration of molecule design to treat underserved patient populations
- Multiple drug candidates expected in 2021

### Cardiovascular

- Application of causal modeling approaches to patient data to identify novel target hypotheses
- Clinical program launch expected in 2021

*Examples from Valo active oncology pipeline*

**OPL-0001**  
(PARP1)

**OPL-0015**  
(USP28)

# OPL-0001 (PARP1): Creating a best-in-class compound by design

## THERAPEUTIC HYPOTHESIS

A **centrally penetrant PARP1** could be effective against **difficult-to-treat brain metastases and brain cancers**, with clinically proven class efficacy

## STATE OF THE ART

Current PARP inhibitors are effective against **peripheral cancers**

## MOLECULE DESIGN BASED ON AN IDEAL TPP

### BRAIN PENETRANCE

Designing a PARP inhibitor to cross the blood-brain barrier to treat brain cancers

### PARP1 SELECTIVITY

Designing to selectively target PARP1, not bind PARP2, and minimize any off-target activity

### ENZYMATIC INHIBITION

Designing a molecule that inhibits the PARP enzyme to achieve efficacy

## VALO INTEGRATED DEVELOPMENT

Designing a centrally-penetrant PARP inhibitor is a **global optimization problem**

Local optimization methodologies used by pharma today **cannot solve this problem**

## VALO ADVANTAGE

Leverage **Opal modeling of target binding and ADME** to optimally design a centrally penetrant PARP1 inhibitor, maximizing therapeutic impact while reducing development time and cost

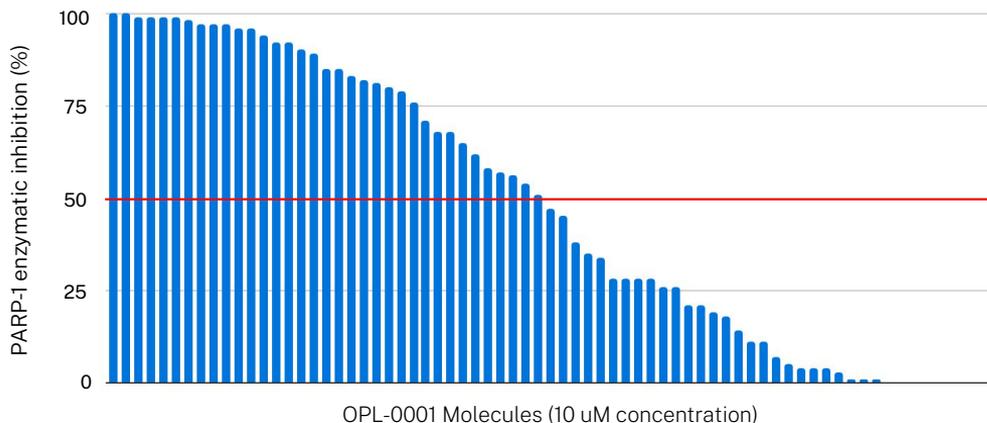
**Opal enables the simultaneous co-optimization of multiple molecule features to design best in class molecules**

# OPL-0001 (PARP1): Fully integrated compound design, synthesis, and testing to rapidly optimize compound properties and efficacy

## OPAL VALIDATION

~6 weeks from program start to tier 1 ADME screening results for 42 novel molecules: >50% TPP hit rate on first cycle, with best observed central penetrance

## PARP1 ENZYMATIC INHIBITION: >50% Hit Rate on First Cycle

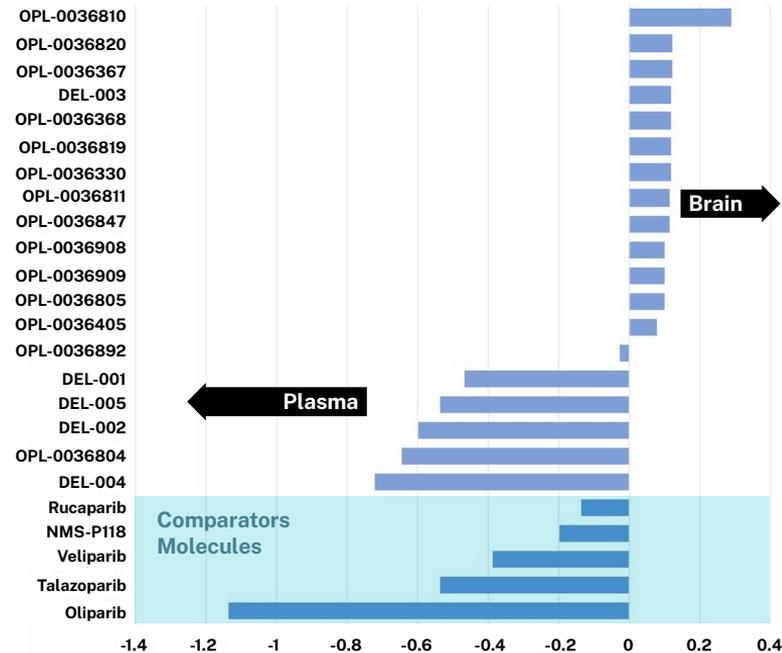


>50% hit rate on first cycle with 18 distinct chemotypes

## DESIGNING A CNS-PENETRANT PARP1 INHIBITOR

### Predicted *in vivo* biodistribution

$\text{Log}([\text{brain}]/[\text{plasma}])$

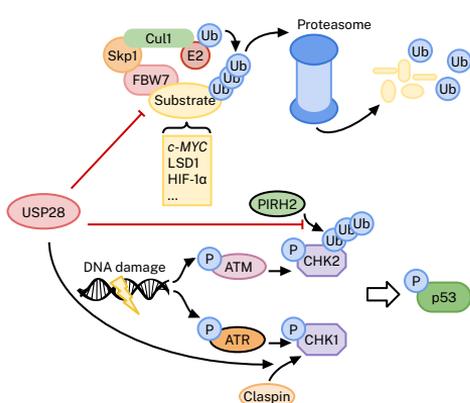


# OPL-0015 (USP28): Creating a first-in-class highly selective deubiquitinating enzyme (DUB) as a means to unlock *c-Myc* inhibition

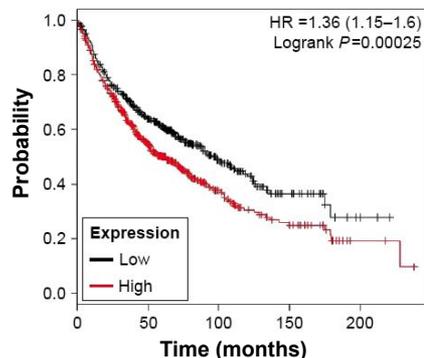
## THERAPEUTIC HYPOTHESIS

A highly **specific USP28 inhibitor could precisely decrease *c-Myc* and LSD1 levels and activities in tumor cells** causing powerful anti-tumor effects in a well validated but intractable pathway

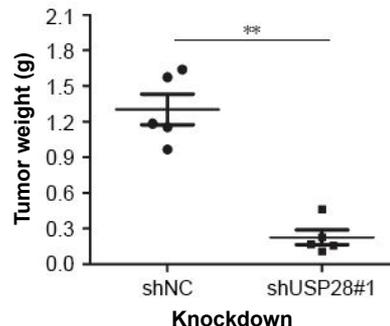
**USP28 has been shown to be clinically relevant in lung cancer (NSCLC & SCC), but is considered undruggable**



**NSCLC patients with high USP28 expression see shorter survival**



**Knockdown of USP28 significantly inhibited NSCLC cell growth**



- USP28 is required for MYC stability
- USP28 is found in high levels in various cancers; and its stabilization of MYC is essential for tumor growth
- USP28 is **widely considered to be undruggable** due to selectivity issues that have made previous attempts fail

## VALO ADVANTAGE

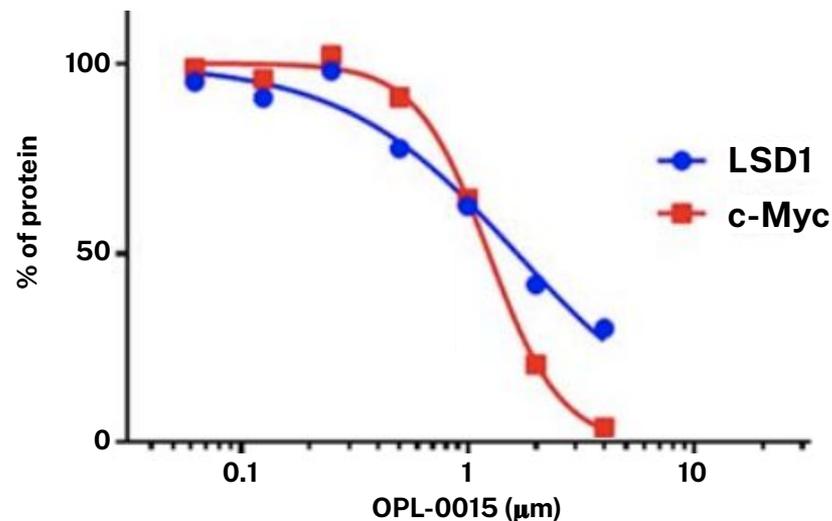
Opal enables the development USP28 selective molecule, co-optimized for efficacy as well as ADME and toxicology properties

# OPL-0015 (USP28): Unlocking a first-in-class highly selective deubiquitinating enzyme (DUB) as a means to inhibit *c-Myc*

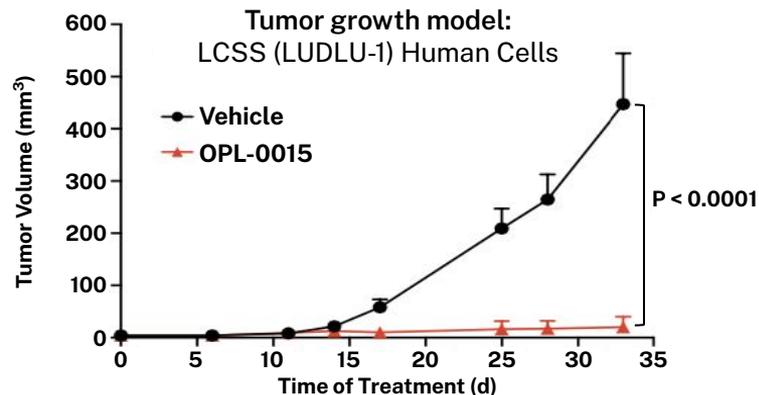
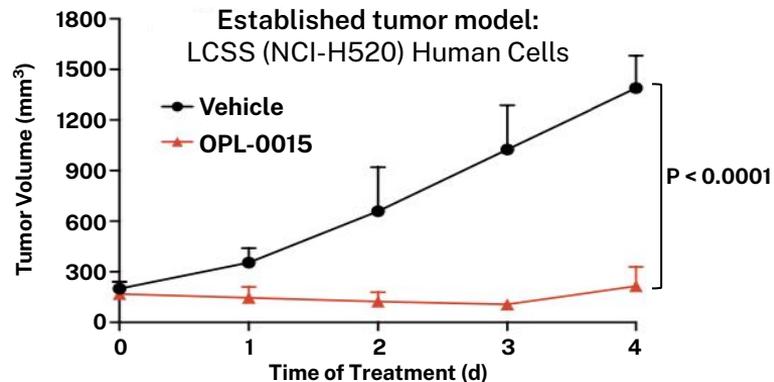
## OPAL VALIDATION

In only 3 months, **Opal identified multiple highly selective and potent compounds** driving precise, mechanistic *c-Myc* inhibition and tumor killing

OPL-0015 (USP28) inhibitor decreases *c-Myc* and LSD1 protein levels in cells



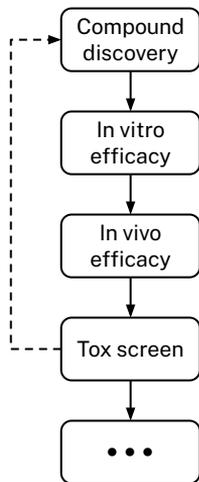
## Strong anti-tumor signals demonstrated in murine lung squamous cell carcinoma (LSCC) models



# Safety prediction: Opal's toxicity prediction has proven to be 86% accurate (N=152) at predicting off-target safety issues in small molecules

- Machine learning driven screen to **anticipate interactions between any molecule and potential binding partners**
- **Validated with 86% accuracy on blinded, 3rd party review** of 152 compounds from 20 programs at a major pharma

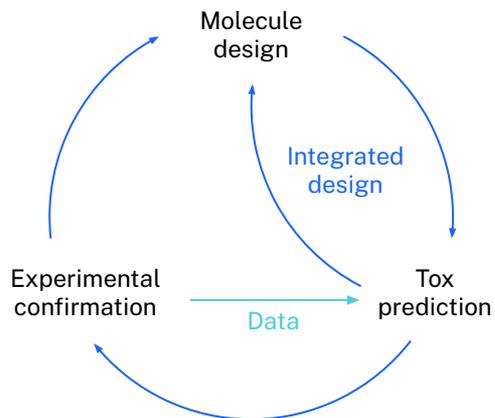
## TRADITIONAL LINEAR DEVELOPMENT



Traditional molecule discovery methods screen for tox and modify compounds in a linear, iterative fashion

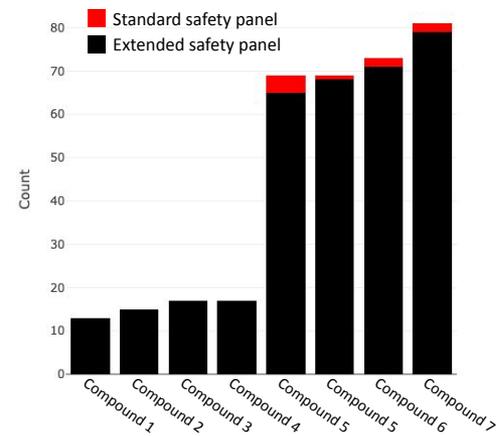
## VALO INTEGRATED DEVELOPMENT

### Molecule discovery



Valo's tox tool enables us to design molecules that are optimized for tox, by using computational predictions in parallel with molecule design generating safer, better optimized compounds in the first cycle

### Clinical development



Valo's tox tool predicts human tox (rather than animal tox), enabling us to reduce Phase 1 risk and identify potential clinical safety issues while designing molecules prior even to animal tox

# Valo is creating a risk-mitigated proprietary pipeline of breakthrough drug programs leveraging Opal to increase confidence and impact

## FIRST-IN-CLASS THERAPEUTIC ASSETS PIONEERED BY OPAL

### Opal-discovered and engineered therapeutics

- Unlocking undruggables
- Novel targets
- Fully integrated development from target discovery through clinical development on single programs
- Focus on large potential markets with biology risk offset by advancement of other programs
- Long term proprietary value creation

## BEST-IN-CLASS FAST FOLLOWERS ENABLED BY OPAL

### Opal-engineered best-in-class therapeutics

- Use proof of concept and proof of biology/mechanism from third parties to rule-in targets
- Focus on efforts where a key therapeutic (i.e. efficacy) advantage can be generated
- Leverages Opal's accelerated development in a de-risked manner
- Proprietary candidates with improved therapeutic profiles

## EXISTING MOLECULES ACCELERATED BY OPAL

### Opal-accelerated clinical and late preclinical assets

- Identify key responder populations, underappreciated mechanisms and beyond
- Focus on large potential markets with the potential for differentiation
- Unique "Valo-add" through Opal insights across multiple dimensions

# Transforming the value chain requires an organization built at the interface of life sciences and technology

>100

drug approvals<sup>1</sup>

>500

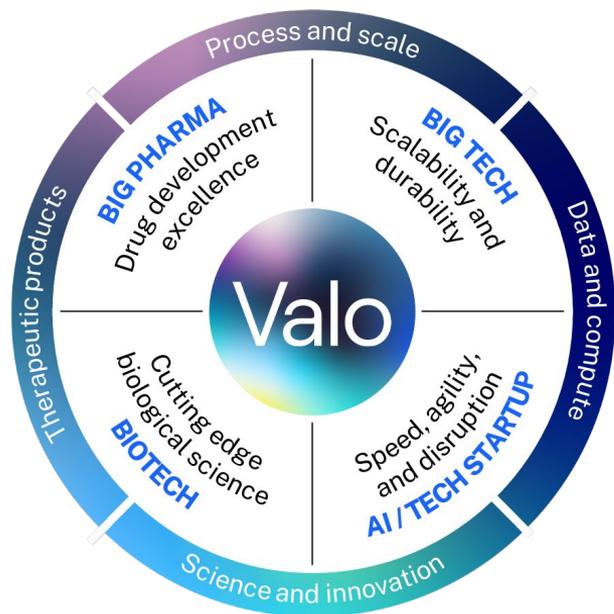
regulatory submissions<sup>1</sup>

>1,000

discovery and clinical programs<sup>1</sup>

>30,000

ML models deployed<sup>1</sup>



**David Berry, MD, PhD**  
**Founder, Chief Executive Officer**  
General Partner Flagship Pioneering  
Co-founder of >25 companies



**Brett Blackman, PhD**  
**Chief Innovation Officer**  
Founder, CSO of HemoShear, Cogen, and Kintai  
Associate Professor of Biomedical Eng, UVA



**Hilary Malone, PhD**  
**Chief Operating Officer, Pharma**  
Chief Regulatory Officer, Sanofi



**Dan Troy, JD**  
**CBAO & GC**  
General Counsel, GSK  
Chief Counsel, FDA



**Nish Lathia**  
**Chief Product Officer**  
General Manager, Amazon



**Brandon Allgood, PhD**  
**SVP, Data Science & AI**  
Co-founder & CTO, Numerate



**Graeme Bell, MBA, FCMA**  
**Chief Financial Officer**  
CFO, Tmunity / Intellia / Anacor  
CFO, Merck U.S.



**Moni Miyashita, MBA**  
**Chief Strategy Officer**  
Partner, Innosight  
VP, Corporate Development, IBM



**Cissy Young, PhD**  
**Chief People Officer**  
Managing Director, Russell Reynolds Associates  
Director, Strategy & BD, Cerulean Pharma

# Fueled by the Opal platform, Valo is positioned to achieve unprecedented growth in 2021 and beyond

With a recent **\$300M Series B** financing, Valo's fundraising totals **>\$450M** since 2019

Our 2021 plans will power the Opal flywheel:

- Accelerate and expand **self-reinforcing data model**
- Form **strategic sector partnerships** to reinforce drug acceleration model and launch a Valo-enabled ecosystem
- Launch **innovative clinical trials** enabled by Opal
- **10-15 therapeutic programs** accelerated by Opal to enable multiple additional clinical programs in 2022
- Proprietary Opal targets accelerating into preclinical programs to create **rapidly expanding pipeline to support 2022 programs**

